Course Name: Flexible Bureaucracies: rethinking state institutions as instruments of social and economic policy

Professors: Michael J. Piore (Skinner Professor of Political Economy, MIT) and Monica Pinhanez (Associate Professor, EBAPE/FGV)

Schedule: Please check detailed schedule below

Workload: 15 hours (1 credit)

Language of instruction: English

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<th>Day</th>
<th>Date</th>
<th>Time</th>
<th>Instructor</th>
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<tbody>
<tr>
<td>Fri</td>
<td>20/7</td>
<td>09:00 - 13:00</td>
<td>Monica Pinhanez</td>
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<tr>
<td>Mon</td>
<td>23/7</td>
<td>14:00 - 18:00</td>
<td>Michael Piore</td>
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<tr>
<td>Wed</td>
<td>25/7</td>
<td>14:00 - 18:00</td>
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<td>Thu</td>
<td>26/7</td>
<td>14:00 - 17:00</td>
<td>Michael Piore</td>
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The course will focus on "street level" bureaucracies, i.e., state institutions in which substantial decision-making authority is lodged in the line officers at the bottom of the hierarchy. It will look particularly at how the decisions in such decentralized institutions can be managed and directed. It will also consider how innovation can be fostered in a changing economic and social environment. Different government agencies, ranging from the police to labor inspectors, public prosecutors, tax authorities, and industrial development agencies will be considered.

Classes will be based on discussions of the assigned papers. The first class will meet with Professor Pinhanez.

The precise assignments will depend on how the class progresses but students are asked to read Crozier and Lipsky for the first class, Wilson, Piore and Silbey for the second class, and the remainder of the material for the third class.

Required Readings:

2. Classic Bureaucracy and its discontents


3. Street level bureaucracy


4. Managing Street Level Bureaucrats Constructively

*Regulation & Governance*
Special Issue: Sociological Citizens: Practicing Pragmatic, Relational Regulation

March, 2011


5. Innovation


6. An Example: Labor Market Regulation

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Special Issue: Sociological Citizens: Practicing Pragmatic, Relational Regulation

March, 2011


Coslovsky, Salo V. “Relational regulation in the Brazilian Ministério Publico: The organizational basis of regulatory responsiveness,” pp. 70–89
Canales, Rodrigo “Rule bending, sociological citizenship, and organizational contestation in microfinance,” pp. 90–117.